

POWER OF ATTORNEY FOR THE ORDINARY GENERAL MEETING OF 25 SEPTEMBER 2019

The undersigned

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residing at or having its registered office at

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in order to represent the undersigned (company) at the ORDINARY GENERAL MEETING of shareholders, to be held at the registered office of the Company at 1500 Halle, Edingensesteenweg 196, on 25 September 2019 at 4 p.m.,

with the following agenda:

-Annual reports of the Board of Directors and, for information purposes, the auditor's report.
-Report of the Works Council (for information only).
(All this on both the annual financial statements of Etn. Fr. Colruyt NV and the consolidated annual financial statements of Colruyt Group).

Proposed resolution: approval of the reports of the Board of Directors.

| VOTING | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|--------------|-----------------|---------------|-------------|
| INSTRUCTIONS | | | |
| Number: | | | |

2. Remuneration report for financial year 2018-2019.

Proposed resolution: approval of the remuneration report 2018-2019.

| VOTING INSTRUCTIONS | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|------------------------|-----------------|---------------|-------------|
| Number: | | | |

3. a. Adoption of the financial statements for the year ending 31 March 2019.

Proposed resolution: adoption of the company's annual financial statements.

| VOTING | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|--------------|-----------------|---------------|-------------|
| INSTRUCTIONS | | | |
| Number: | | | |

b. Adoption of the Colruyt Group's consolidated financial statements for the year ending 31 March 2019.

Proposed resolution: adoption of the Colruyt Group's consolidated financial statements.

| VOTING INSTRUCTIONS | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|------------------------|-----------------|---------------|-------------|
| Number: | | | |

4. Distribution of dividend.

Motion to allocate a gross dividend of 1,31 EUR per share upon presentation of coupon no 9, made available for payment on 1 October 2019. The ex-dividend or ex-date takes place on 27 September 2019. The record-date takes place on 30 September 2019.

Proposed resolution: approval of the proposed dividend.

| VOTING INSTRUCTIONS | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|------------------------|-----------------|---------------|-------------|
| Number: | | | |

5. Proposal to approve the participation in the profit as submitted below:

* PROFIT TO BE APPROPRIATED:

822.947.294,03 EUR

* PARTICIPATION IN THE PROFIT:

| DISTRIBUTION OF DIVIDEND: PROFIT SHARE REPORTING PERIOD 2018/2019: | + 180.405.036,83 EUR + 5.386.151,80 EUR |
|---|--|
| PROFIT CARRIED FORWARD: | + 589.155.666,36 EUR |
| TOTAL: | + 822.947.294,03 EUR |

* RETURN ON CAPITAL:

Coupon 9

137.873.393 shares x 1,31 EUR =

+ 180.614.144,83 EUR

Retained dividend of last reporting period (*):

180.405.036,83 EUR

209.108,00 EUR

(*)The retained dividend covers last year's dividend with regard to the shares reserved for profit-sharing which Etn. Fr. Colruyt NV did not distribute. This amount is carried forward to this financial year.

* BASIS OF CALCULATION:

150.196.352 shares at 31 March 2018

- 12.500.000 cancelling of treasury shares
- + 355.738 shares at capital increase personnel on 19 December 2018
- 195.660 number of treasury shares at 25 May 2019
- + 16.963 number of treasury shares reserved for profit-sharing (September 2019)

= 137.873.393 participating shares

The 'profit sharing' distribution concerns a distribution of profit to the employees of the company and of the companies belonging to Colruyt Group in Belgium, pursuant to the law of 22 May 2001 regarding participation in the capital and profit.

De Raad van Bestuur heeft beslist om vanaf het boekjaar 2018/2019 geen stabiliteitsvergoeding meer toe te kennen aan de referentieaandeelhouders. De Raad van Bestuur stelt daarom voor om het dividend van boekjaar 2018/2019 te verhogen met de helft van de stabiliteitsvergoeding. Daarnaast zal Colruyt Group jaarlijks een bedrag reserveren voor vormingsprojecten via Collibri Foundation, de stichting van de groep. Proposed resolution: approval of the participation in the profit as submitted above.

| VOTING | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|--------------|-----------------|---------------|-------------|
| INSTRUCTIONS | | | |
| Number: | | | |

6. Proposal to approve that the profit share to be distributed to the company's employees who have elected to take their share in the profits as mentioned in item 5 above in the form of shares, be distributed by means of Etn. Fr. Colruyt NV treasury shares.

Proposed resolution: approval of this proposal.

| VOTING | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|--------------|-----------------|---------------|-------------|
| INSTRUCTIONS | | | |
| Number: | | | |

7. Confirmation of co-optation of director.

Proposed resolution: to confirm the co-optation of Fast Forward Services BVBA (company number 0479.445.561), with registered office at 1081 Brussels, De Neckstraat 22, box 20, with permanent representative Mrs Rika Coppens (national number 72.11.11-312.74, mentioned with her explicit approval), as independent director of the company within the meaning of article 526ter of the Companies Code, as decided by the Board of Directors on 21 March 2019 in the sense of article 519 of the Companies Code, replacing Mr Frans Colruyt, effective 29 March 2019 for a period of 2 years to be reappointed at the General Meeting in 2021. The Board of Directors is of the opinion that Fast Forward Services BVBA meets the independence criteria of Article 526ter of the Companies Code.

| VOTING | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|--------------|-----------------|---------------|-------------|
| INSTRUCTIONS | | | |
| Number: | | | |

8. Reappointment of director.

Proposed resolution: to renew the independent directorship of 7 Capital SPRL, (company number: 0895.361.369), with registered office in 1380 Lasne, Rue de Payot 14, permanently represented by Mrs. Chantal De Vrieze (national number: 61.07.16-194.74, mentioned with her explicit approval) for a period of 4 years, until the General Meeting in 2023.

| VOTING INSTRUCTIONS | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|------------------------|-----------------|---------------|-------------|
| Number: | | | |

9. Reappointment of the statutory auditor.

Proposed resolution: to reappoint the statutory auditorship of CVBA Ernst & Young Bedrijfsrevisoren, (B00160) with registered office in 1831 Diegem, De Kleetlaan 2, represented by Mr. Daniel Wuyts (A01979) (national number 68.10.30-043.70, mentioned with his explicit approval), for a period of three financial years starting from the financial year 2019/2020 until the General Meeting in 2022. This proposal was approved on the works council of Colruyt Distribution on 30 July 2019.

| VOTING INSTRUCTIONS | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|------------------------|-----------------|---------------|-------------|
| Number: | | | |

10. Discharge to the directors.

Proposal to discharge the directors for their activities during the 2018-2019 reporting period.

Proposed resolution: to grant discharge to the directors.

| VOTING INSTRUCTIONS | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|------------------------|-----------------|---------------|-------------|
| Number: | | | |

11. Discharge to the statutory auditor.

Proposal to discharge the statutory auditor for his activities during the 2018-2019 reporting period.

Proposed resolution: to grant discharge to the statutory auditor.

| VOTING | Votes IN FAVOUR | Votes AGAINST | Abstentions |
|--------------|-----------------|---------------|-------------|
| INSTRUCTIONS | | | |
| Number: | | | |

12. Other business.

In order to attend this General Meeting or to be represented at it, the shareholders must comply with the stipulations of article 20 of the articles of association.

Participation

The shareholders will only be admitted to the General Meeting and exercise their voting right if the following two conditions are fulfilled:

First condition: the shareholders, who wish to attend the General Meeting, should be holder of the number of shares with which they intend to take part in the meeting. To this end, the shareholders must have their shares registered in the books on **11 September 2019 (registration date)** at the latest. Registration is done either by registration of the registered shares with the company, or in conformity with article 474 of the Companies Code by registration of dematerialised shares on an account with a certified account holder or settlement institution that will draw up a registration certificate.

Second condition: furthermore these shareholders must confirm in writing that they wish to attend the General Meeting by 19 September 2019 at the latest. On 19 September 2019 at the latest, the company must receive proof that the shareholders, who wish to attend the General Meeting, were holder of the number of shares with which they intend to take part in the meeting. For their registered shares the shareholders can send the confirmation to the registered office of the Company (for the attention of the secretariat of the Board of Directors) or by mail to heidy.vanrossem@colruytgroup.com.

Holders of dematerialised shares can deposit this confirmation as well as the registration certificate mentioned above by 19 September 2019 at the latest at the registered office of the company or at the different registered offices, branches and agencies of:

BNP Paribas Fortis Bank, (Principal paying agent)

Powers of attorney

The designation of a proxy and the notification of this designation to the company must be done in writing by 19 September 2019 at the latest. To this end, a model of the mandate that is available at the registered office and on the website of the company should be used. Notification can be done on paper or electronically as described above under the second condition.

When the company itself, an entity under its control, mandatary or employee, is appointed proxy holder, clear voting instructions must be given to ensure that the proxy forms can be considered as valid.

Right to add items on the agenda

In accordance with article 533ter of the Companies Code, one or more shareholders, who represent at least 3 % of the capital of the company together, can have new topics placed on the agenda of the General Meeting and submit proposals for resolutions until 3 September 2019 at the latest. In this case, the Company will publish an adapted agenda on 10 September 2019.

Written questions

In accordance with article 540 of the Companies Code the shareholders who comply with the admittance conditions are entitled to ask questions in writing to the directors and the auditor. These questions can be addressed by letter to the registered office of the Company (for the attention of the secretariat of the Board of Directors) or by e-mail to heidy.vanrossem@colruytgroup.com until 19 September 2019 at the latest. The questions will only be answered if the shareholder has observed the registration and confirmation procedure for the General Meeting as mentioned above.

The reports of the Board of Directors, the reports of the statutory auditor, the annual accounts, and the annual report of Etn. Fr. Colruyt NV and of Colruyt Group will be available on our website 30 days prior to the General Meeting. (<u>https://www.colruytgroup.com/wps/portal/cg/en/home/investors/shareholders/general-meetings</u>)

Done at, on

The undersigned,

(N.B. : Date and precede the signature by the handwritten mention "GOOD FOR POWER OF ATTORNEY")